

Del Carmen Consulting, LLC
 3122 Westwood Drive
 Arlington, Texas 76012

May 27 through June 25, 2020

INVOICE # SM2020-3
 SPECIAL MASTER
 JUNE 2020 INVOICE

TOTAL DUE \$ 9,000.00

Tasks Completed

| Hours | Description | Total |
|-------|--|---------|
| 23.5 | Drafted, reviewed and responded to emails and all other documents/communication with respective parties and the Court. | \$3,525 |
| 7.5 | Conference calls with the Monitoring Team members and status conferences. | \$1,125 |
| 1 | Conference calls with the Parties and Monitor. | \$150 |
| 18.5 | Reviewed and provided feedback related to statistical sampling strategy. Participated in conference call on sampling strategy. | \$2,775 |
| 4.5 | Drafted and submitted report to Court and parties on National Guard Strategic Plan. | \$675 |
| 5 | Worked on Use of Force Training Curriculum Criteria document for the Court. | \$750 |
| | | \$9,000 |

Total Wages Due = \$9,000.00

I hereby certify that the amount billed in this invoice is true and correct in my capacity as Special Master. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.


 Dr. Alejandro del Carmen


 6/25/20